

Application Submittal Checklist

The following items are required for submittal of the grant application. Please verify and check off that the items have been included in the application packet.

- ☒ 1) Hawaii Compliance Express Certificate (If the Applicant is an Organization)
- ☒ 2) Declaration Statement
- ☒ 3) Verify that grant shall be used for a public purpose
- ☒ 4) Background and Summary
- ☒ 5) Service Summary and Outcomes
- ☒ 6) Budget
 - a) Budget request by source of funds ([Link](#))
 - b) Personnel salaries and wages ([Link](#))
 - c) Equipment and motor vehicles ([Link](#))
 - d) Capital project details ([Link](#))
 - e) Government contracts, grants, and grants in aid ([Link](#))
- ☒ 7) Experience and Capability
- ☒ 8) Personnel: Project Organization and Staffing



AUTHORIZED SIGNATURE

Terrence H. Aratani

PRINT NAME AND TITLE

01-15-2025

DATE

THE THIRTIETH LEGISLATURE
APPLICATION FOR GRANTS
CHAPTER 42F, HAWAII REVISED STATUTES

Type of Grant Request:



Operating



Capital

Legal Name of Requesting Organization or Individual: Db:

Ko'olauloa Health Center

Amount of State Funds Requested: \$ 917,248

Brief Description of Request (Please attach word document to back of page if extra space is needed):

Ko'olauloa Health Center recently acquired a parcel located in Punalu'u, O'ahu. The parcel is currently being leased from the Queen Liliuokalani Trust. It is planned to convert current office space into a medical clinic. Due to the length of the permitting process, renovations will most likely not start for at least two years. During this time, the health center must continue paying operating expenses without use of the property. The request is to assist the health center with its operating expenses of this facility.

Amount of Other Funds Available:

State: \$ _____

Federal: \$ _____

County: \$ _____

Private/Other: \$ _____

Total amount of State Grants Received in the Past 5
Fiscal Years:

\$ 900,000

Unrestricted Assets:

\$ 2,148,370

New Service (Presently Does Not Exist): ☐ Existing Service (Presently in Operation): ☒

Type of Business Entity:



501(C)(3) Non Profit Corporation



Other Non Profit



Other

Mailing Address:

P.O.. Box 395

City:

Kahuku

State:

HI

Zip:

96731

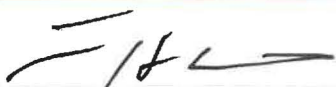
Contact Person for Matters Involving this Application

Name:
Terrence Aratani

Title:
Chief Executive Officer

Email:
taratani@koolauloachc.org

Phone:
808-792-3840



Authorized Signature

Terrence H. Aratani, CEO

Name and Title

01-15-2025

Date Signed

Application for Grants

If any item is not applicable to the request, the applicant should enter "not applicable".

I. Certification – Please attach immediately after cover page

1. Hawaii Compliance Express Certificate (If the Applicant is an Organization)

If the applicant is an organization, the applicant shall submit one (1) copy of a Hawaii Compliance Express Certificate from the Comptroller of the Department of Accounting and General Services that is dated no earlier than December 1, 2024.

See attachment "A"

2. Declaration Statement

The applicant shall submit a declaration statement affirming its compliance with [Section 42F-103, Hawaii Revised Statutes](#).

See attachment "B"

3. Public Purpose

The applicant shall specify whether the grant will be used for a public purpose pursuant to [Section 42F-102, Hawaii Revised Statutes](#).

Ko`olauloa Health Center (KHC) is recognized by the IRS as a 501(c)(3) nonprofit. Since its inception, the health center is solely dedicated to providing quality primary medical, dental, behavioral and pharmacy services to the Ko`olauloa region.

In 2022, KHC approached a landowner to inquire whether the landowner's property was available to purchase. There is now a lease for the property and a purchase agreement after the lease period. KHC has designated this site as its Hale'aha Clinic (Hale'aha). KHC is currently negotiating with a contractor to renovate some of the office spaces to convert those spaces to medical exam rooms. KHC will open a medical clinic first and then renovate other areas to include a pharmacy and fitness center. KHC will also restore the commercial kitchen that was located on the property.

II. Background and Summary

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Please include the following:

1. A brief description of the applicant's background;

Ko'olauloa Health Center was designated a Medically Underserved Area the Health Resources and Services Administration in 2003. The health center started in a trailer on the old sugar mill site and later purchased its Kahuku location. The health center saw the need to serve patients closer to Hau'ula and is currently renting commercial space at the Hau'ula Kai Shopping Center. Hau'ula has one of the largest per capita Native Hawaiian populations. In 2013, KHC open Hawaii's first school-based health clinic at Kahuku High and Intermediate School which has since been named the Red Raider Health Center. Since the start of the pandemic in 2020, that site has been closed and KHC is awaiting the principal's decision to allow KHC to operate or reimburse HRSA for funds used to establish the school-based clinic. Further expansion will occur with another site in the Hale'aha ahupua'a (Punalu'u).

2. The goals and objectives related to the request;

KHC has been challenged with revenue generation since the pandemic due to decrease in patients and encounters. The Hau'ula location's commercial rent is over \$7,000 per month and space is limited with very little room for current needs. KHC has received federal, state and private funds to renovate its Kahuku facility. However, KHC has been waiting over two years for permit approvals to proceed. Without this renovation being completed as planned and with the acquisition of Hale 'Aha, KHC is challenged to generate sufficient revenues to keep its current operations.

3. The public purpose and need to be served;

The purpose of this request is to allow KHC to continue current operations while awaiting permit approvals to begin its delayed renovations.

4. Describe the target population to be served; and

Ko'olauloa is rural as indicated by Rural Health Information Hub. It is a Primary Care (ID# 1159991528), Dental (ID# 6159991529), and a Mental Health (ID# 7159991526) Health Professional Shortage Area (HPSA) and designated rural Medically Underserved Area (MUA) (ID #07329). In addition, the Hale'aha, Hau'ula and Punalu'u area has some of the highest percentages of Native Hawaiian populations on O'ahu. This community is 31% percent Native Hawaiian and Other Pacific Islander, according to 2022 U.S. Census Bureau data.¹ Of these individuals 28% or 4,218 individuals are living at or below 200% of the federal poverty level, according to the 2020 U.S. Census Bureau.

5. Describe the geographic coverage.

As a federally qualified health center, KHC serves the population between Kualoa to Haleiwa, approximately thirty miles of coastline.

III. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

1. Describe the scope of work, tasks and responsibilities;

The requested grant-in-aid funding will support the ongoing operations of KHC while awaiting permit approvals necessary to advance critical projects and services. The scope of work focuses on maintaining the organization's capacity to provide essential services to the community despite the delays caused by extended permit approval processes, which have exceeded two years and remain unresolved.

Tasks:

1. Operational Sustainability
 - Ensure uninterrupted delivery of health care to the region.
 - Retain and support staff necessary for ongoing operations.
2. Community Engagement and Support
 - Maintain communication and support for community stakeholders, ensuring they remain informed about project delays and ongoing efforts.
 - Provide interim solutions or modified services to address community needs while awaiting permits.
3. Administrative and Compliance Management
 - Continue fulfilling all regulatory and operational requirements to remain in good standing as a nonprofit organization.
 - Track and manage costs associated with delays caused by prolonged permit processes.
4. Permit Approval Monitoring and Advocacy
 - Work with permitting agencies to address outstanding issues, respond to requests for additional information, and expedite the approval process where possible.
 - Engage legal or technical expertise, as necessary, to address compliance or procedural requirements tied to permitting.

Responsibilities:

- Allocate the grant funds responsibly to support staffing, utilities, and essential operational costs while awaiting permit approvals.
- Provide regular updates to the funding agency on the status of the permit process and the organization's operations.

- Submit a final report detailing how the grant funds were utilized and the impact on sustaining operations during the period of delay.

2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;

2025-Permits for Kahuku renovations approved. Permit applications for Hale'aha submitted; design work begins, construction contractor selected.

2026-Kahuku renovations completed. Permit approvals for Hale'aha pending.

3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and

KHC is committed to maintaining high standards of accountability, transparency, and performance for the activities supported by this grant-in-aid request. The organization's quality assurance and evaluation plans include the following steps:

1. Monitoring Processes

- o Establish a clear baseline of operational metrics and key performance indicators (KPIs) to assess progress, including financial management, service delivery, and community impact.
- o Implement a regular review process, with monthly internal assessments of expenditures, timelines, and milestones related to the requested funding.
- o Conduct quarterly meetings with key staff to identify areas for improvement, resolve operational challenges, and ensure adherence to the grant's intended purpose.

2. Evaluation Methods

- o Develop and administer surveys or feedback tools to gather input from stakeholders, including clients, staff, and community partners, on the effectiveness of services provided.
- o Compare outcomes to the projected objectives and use data-driven insights to adjust strategies as necessary to improve results.

3. Continuous Improvement

- o Implement a feedback loop where findings from evaluations are used to refine operational strategies, improve service delivery, and enhance resource allocation.
- o Document lessons learned and best practices to guide future decision-making and planning efforts.

4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.

KHC intends to provide a clear, objective standard for assessing the achievement of the program's goals, KHC will track and report the following measures of effectiveness to the expending agency:

Operational Metrics-Percentage of services maintained or expanded despite the delays in permit approvals; retention rates for essential staff supported by the grant funding. Timely submission of compliance documentation and adherence to the grant's requirements.

Community Impact-Number of individuals served or programs delivered during the funding period compared to pre-grant benchmarks and qualitative feedback from community stakeholders on the effectiveness and availability of services.

Financial Accountability-Percentage of funds utilized for their designated purposes as outlined in the application.
Detailed financial reports showing alignment between grant expenditures and approved budget items.

Permit Progress-Documented milestones in the permit approval process (e.g., submission of additional documents, responses to inquiries, final approval).

Contingency for Appropriation Levels-If the level of appropriation differs from the requested amount, KHC will reassess and update these measures of effectiveness to align with the revised funding level. Updated metrics will be communicated to the expending agency to ensure consistency and accountability.

IV. Financial

Budget

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.
 - a. Budget request by source of funds ([Link](#))
 - b. Personnel salaries and wages ([Link](#))
 - c. Equipment and motor vehicles ([Link](#))
 - d. Capital project details ([Link](#))
 - e. Government contracts, grants, and grants in aid ([Link](#))
2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2026.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$229,312	\$229,312	\$229,312	\$229,312	\$917,248

3. The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2026.

KHC will be requesting federal funds to assist with its Hale'aha facility. Private grants will be pursued.

The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.

No state or federal tax credits have been granted.

4. The applicant shall provide a listing of all federal, state, and county government contracts, grants, and grants in aid it has been granted within the prior three years and will be receiving for fiscal year 2026 for program funding.

Federal 330e health center operational grant-\$1,468,462

5. The applicant shall provide the balance of its unrestricted current assets as of December 31, 2024.

Total Assets-\$2,148,370

V. Experience and Capability

1. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

KHC has a proven track record of operational and financial excellence, as well as extensive experience managing state and federally funded projects. The organization has demonstrated the capacity to deliver high-quality services, successfully execute operational and construction projects, and maintain financial accountability. The organization has consistently demonstrated financial integrity, with the last four single audits resulting in no findings from auditors, underscoring its rigorous financial management practices.

Currently the health center penetration rate of the total population in the Service Area is 17.88%. However, of the target population, which is those living at or below 200% of poverty with a focus on the Native Hawaiian and Other Pacific Islander community the penetration rate is 80.31%. This indicates that Ko'olauloa is a trusted Community Health Center in this service area and will be able to quickly meet the increased need for service by rural low income, uninsured and underinsured Native Hawaiians and Other Pacific Islanders in this region.

Ko'olauloa is the by far the dominant health center in this region with 96.62% of Health Center patients served in Lā'ie (96762), 98.02% of health center patients served in Kahuku (96731), and 95.22% of existing health center patients served by Ko'olauloa in Hau'ula (96717).

2. Facilities

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities.

The Kahuku clinic serves is the largest facility and serves as its main campus with medical, dental and pharmacy services. The Hau'ula clinic is conveniently located at the Hau'ula Kai Shopping Center and provides medical services. Although the school-based clinic at Kahuku High and Intermediate School has been closed since the pandemic, KHC is awaiting word from the principal whether operations there may continue. If the principal decides to evict KHC, HRSA will require the school to reimburse it for all federal funds expended. The newest site, Hale'aha, is currently in its preliminary design phase.

VI. Personnel: Project Organization and Staffing

1. Proposed Staffing, Staff Qualifications, Supervision and Training

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Proposed staff is for facility maintenance to meet the requirements of the lease to maintain that site. Other staff situated at the other sites include clinical providers, medical and dental assistants, patient services representatives, pharmacy technicians, administrative personnel. All clinical staff are credentialed and privileged.

2. Organization Chart

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organization chart that illustrates the placement of this request.

See Attachment "C"

3. Compensation

The applicant shall provide an annual salary range paid by the applicant to the three highest paid officers, directors, or employees of the organization by position title, not employee name.

Pediatric Dentist-\$200,000 to \$250,000
CEO-\$180,000 to \$235,00
Chief Medical Officer-\$180,00 to \$235,000

VII. Other

1. Litigation

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

No pending litigation.

2. Licensure or Accreditation

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that the applicant possesses relevant to this request.

KHC is designated a federally qualified health center by HRSA and was awarded its continuation grant in November 2022.

3. Private Educational Institutions

The applicant shall specify whether the grant will be used to support or benefit a sectarian or non-sectarian private educational institution. Please see [Article X, Section 1, of the State Constitution](#) for the relevance of this question.

Not Applicable.

4. Future Sustainability Plan

The applicant shall provide a plan for sustaining after fiscal year 2026 the activity funded by the grant if the grant of this application is:

- (a) Received by the applicant for fiscal year 2026, but
- (b) Not received by the applicant thereafter.

KHC will continue to look for ways to increase its patient revenues and pursue other sources of funding.

BUDGET REQUEST BY SOURCE OF FUNDS

Period: July 1, 2025 to June 30, 2026

Applicant: **KO'OLAULOA HEALTH CENTER**

BUDGET CATEGORIES	Total State Funds Requested (a)	Total Federal Funds Requested (b)	Total County Funds Requested (c)	Total Private/Other Funds Requested (d)
A. PERSONNEL COST				
1. Salaries	48,006			
2. Payroll Taxes & Assessments	3,672			
3. Fringe Benefits	12,818			
TOTAL PERSONNEL COST	64,496			
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island	0			
2. Insurance	130,073			
3. Lease/Rental of Equipment	0			
4. Lease/Rental of Space	295,672			
5. Staff Training	0			
6. Supplies	1,000			
7. Telecommunication	108,000			
8. Utilities	91,097			
9. Facility and grounds maintenance	81,410			
10				
11				
12				
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14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES	707,252			
C. EQUIPMENT PURCHASES	145,500			
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL				
TOTAL (A+B+C+D+E)	917,248			
SOURCES OF FUNDING		Budget Prepared By:		
(a) Total State Funds Requested	917,248	Zachary Johnson 808-699-4661		
(b) Total Federal Funds Requested		Name (Please type or print) Phone		
(c) Total County Funds Requested				
(d) Total Private/Other Funds Requested		Signature of Authorized Official Date		
TOTAL BUDGET	917,248	Terrence Aratani, CEO Name and Title (Please type or print)		

BUDGET JUSTIFICATION - PERSONNEL SALARIES AND WAGES

Period: July 1, 2025 to June 30, 2026

Applicant: **KO'OLAULOA HEALTH CENTER**

POSITION TITLE		FULL TIME EQUIVALENT	ANNUAL SALARY A	% OF TIME ALLOCATED TO GRANT REQUEST B	TOTAL STATE FUNDS REQUESTED (A x B)
Grounds & Maintenance Worker		1	\$48,006.00	100.00%	\$ 48,006.00
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
					\$ -
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					\$ -
					\$ -
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					\$ -
TOTAL:					48,006.00
JUSTIFICATION/COMMENTS: We are requesting funding for a full-time grounds/facility worker at Hale Aha, our newly acquired property, which we are transforming into a medical clinic. The worker will be responsible for daily maintenance of the facility, including landscaping, as well as ensuring the upkeep of the grounds. With approximately 12 acres of agricultural land on the property, the worker will also be tasked with clearing vegetation to make space for community use areas, such as community gardens and a walking path for exercise, which align with our goals to serve both clinic patients and the wider community. The grounds/facility worker will utilize the requested mini excavator to clear land effectively and efficiently. The combination of these responsibilities is essential for maintaining the clinic's physical space and providing valuable community amenities that promote health and wellness.					

BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Period: July 1, 2025 to June 30, 2026

Applicant: **KO'OLAULOA HEALTH CENTER**

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
Mini-Excavator	1	\$75,000	\$75,000	\$75,000
PV System Replacement Batteries	3	\$10,000	\$30,000	\$30,000
AC Units	3	\$8,500	\$25,500	\$25,500
UTV	1	\$15,000	\$15,000	\$15,000
TOTAL:	8		\$145,500	\$145,500
JUSTIFICATION/COMMENTS: See attached for comments.				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
			\$ -	
			\$ -	
			\$ -	
			\$ -	
TOTAL:				
JUSTIFICATION/COMMENTS:				

GOVERNMENT CONTRACTS, GRANTS, AND / OR GRANTS IN AID

Applicant: **KO'OLAULOA HEALTH CENTER**

Contracts Total: 3,754,909

	CONTRACT DESCRIPTION	EFFECTIVE DATES	AGENCY	GOVERNMENT ENTITY (U.S./State/Hawaii/ Honolulu/ Kauai/ Maui County)	CONTRACT VALUE
1	H80CS06641 Health Center Grant	1/1/2025 - 12/31/2025	HRSA	U.S.	1,957,949
2	State Grant in aid - Hale Aha Project	7/1/2022 - 6/30/2023	State of Hawaii	State	500,000
3	21C8ECS44160C6 American Rescue Plan Act	9/18/2024	HRSA	U.S.	478,960
4	State Grant in aid - Kahuku Project	7/1/2021 - 6/30/2022	State of Hawaii	State	400,000
5	McInerny Foundation - Kahuku Project	6/30/2024	McInerny Founda	N/A	210,000
6	21H8FCS40488C6 American Rescue Plan Act	3/31/2024	HRSA	U.S.	208,000
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**STATE OF HAWAII
STATE PROCUREMENT OFFICE**

CERTIFICATE OF VENDOR COMPLIANCE

This document presents the compliance status of the vendor identified below on the issue date with respect to certificates required from the Hawaii Department of Taxation (DOTAX), the Internal Revenue Service, the Hawaii Department of Labor and Industrial Relations (DLIR), and the Hawaii Department of Commerce and Consumer Affairs (DCCA).

Vendor Name: KO'OLAULOA HEALTH CENTER

DBA/Trade Name: KO'OLAULOA COMMUNITY HEALTH & WELLNESS CENTER

Issue Date: 01/14/2025

Status: **Compliant**

Hawaii Tax#: 20145686-01
 New Hawaii Tax#: GE-1534132224-01
 FEIN/SSN#: XX-XXX1833
 UI#: XXXXXX0951
 DCCA FILE#: 205991

Status of Compliance for this Vendor on issue date:

Form	Department(s)	Status
A-6	Hawaii Department of Taxation	Compliant
8821	Internal Revenue Service	Compliant
COGS	Hawaii Department of Commerce & Consumer Affairs	Exempt
LIR27	Hawaii Department of Labor & Industrial Relations	Compliant

Status Legend:

Status	Description
Exempt	The entity is exempt from this requirement
Compliant	The entity is compliant with this requirement or the entity is in agreement with agency and actively working towards compliance
Pending	A status determination has not yet been made
Submitted	The entity has applied for the certificate but it is awaiting approval
Not Compliant	The entity is not in compliance with the requirement and should contact the issuing agency for more information

**DECLARATION STATEMENT OF
APPLICANTS FOR GRANTS PURSUANT TO
CHAPTER 42F, HAWAII REVISD STATUTES**

Attachment B

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant is awarded;
 - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
 - c) Agrees not to use state funds for entertainment or lobbying activities; and
 - d) Allows the state agency to which funds for the grant were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant.
- 2) If the applicant is an organization, the applicant meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is incorporated under the laws of the State; and
 - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant is awarded shall be conducted or provided; and
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii'i Revised Statutes:
 - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
 - b) Has a governing board whose members have no material conflict of interest and serve without compensation.
- 4) The use of grant-in-aid funding complies with all provisions of the Constitution of the State of Hawaii (for example, pursuant to Article X, section 1, of the Constitution, the State cannot provide "... public funds ... for the support or benefit of any sectarian or nonsectarian private educational institution...").

Pursuant to Section 42F-103, Hawaii'i Revised Statutes, for grants used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge.

Ko'olauloa Health Center

(Typed Name of Individual or Organization)



(Signature)

01-14-2025

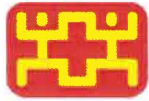
(Date)

Terrence H. Aratani

(Typed Name)

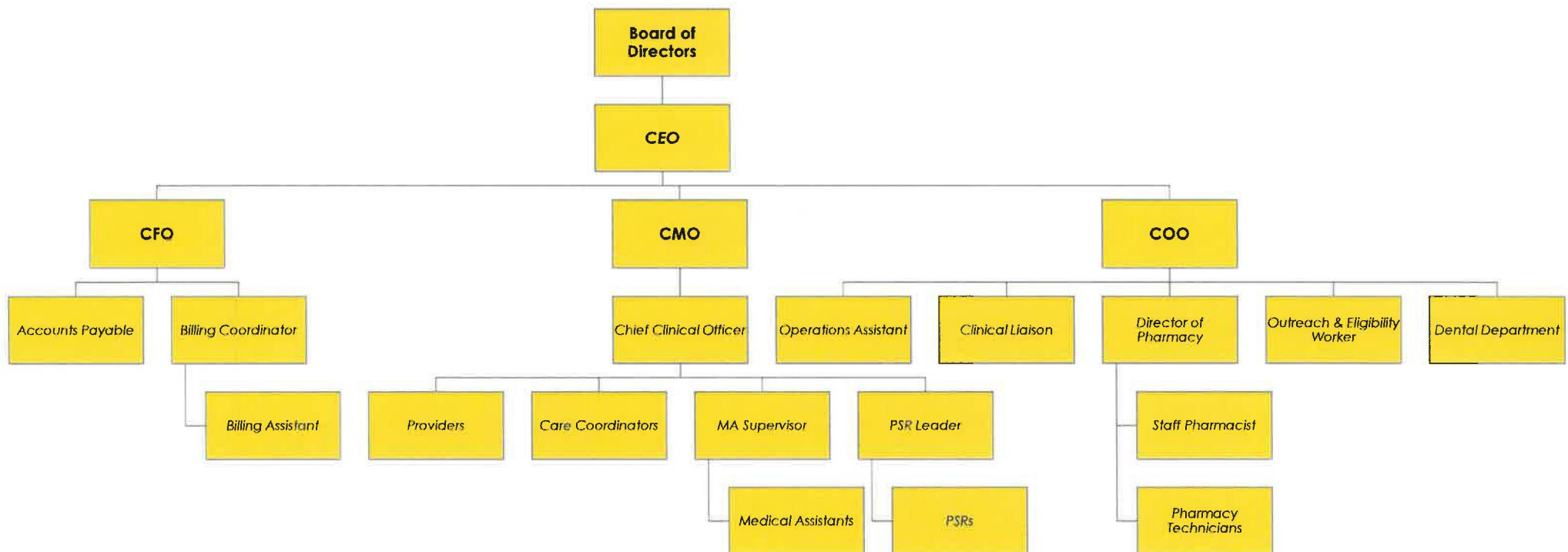
CEO

(Title)



**KO'OLAULOA
HEALTH CENTER
Organizational Chart**

Attachment C



Updated 2025